

**From:** Matthew H. Ray  
**To:** Microsoft ATR  
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**Subject:** Microsoft Settlement

I believe the proposed settlement with Microsoft is an extremely weak punishment for a company that has acted with such arrogance and unabashed indifference to previous attempts to reform its behavior. Microsoft is a monopoly and has continued to leverage its market position to drive out competition, even during the trial, knowing nothing would ever come from the case against it. The proposed settlement is a waste of all the time and money that has gone into the case. Microsoft was found guilty and as a repeat offender a more serious punishment should be considered.

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